

Professional Responsibility Sample Examination Questions

1. You've been engaged to manage a project. The estimated cost of the project is \$1,000,000. The project sponsor has approved this amount. Your earned value calculations indicate that the project will be completed on time and under budget by \$200,000. Based on this calculation, your personal profit will decrease by \$2,000. Given the estimated decrease in personal profit, what action should you take?
 - A. Invoice for the full \$1,000,000 based on the contract.
 - B. Add tasks to improve the outcome and increase the actual project cost.
 - C. Inform the end-user that you can add features to the project in order to use the entire budget.
 - D. Communicate the projected financial outcome to the project sponsor.

2. You are building a water treatment facility. Routine tests reveal that there are contaminants in the water but that they have an extremely low risk for causing any sickness. As the project manager, you should:
 - A. Inform the public that a detailed examination has been ordered to determine the extent to which the problem exists.
 - B. Do nothing because there is extremely low risk for sickness except for some effects on small children and the elderly.
 - C. Tell the public there is no problem, except for small children and the elderly who need to boil the water before drinking.
 - D. Educate the public about the advances on water treatment technology and the industry efficiency and safety record.

3. A **KEY** activity for achieving customer satisfaction is to define:
 - A. The business use.
 - B. Requirements.
 - C. Product specificity.
 - D. Change control.

4. When it appears that a design error will interfere with meeting technical performance objectives, the **PREFERRED** response is to:
 - A. Decrease the performance value to equal the assessed value.
 - B. Develop alternative solutions to the problem.
 - C. Increase the specified value to set a new performance goal.
 - D. Reduce the overall technical complexity of the project.

5. The disorientation experienced by people who suddenly find themselves living and working in a different environment is known as:
 - A. Culture shock.
 - B. Sociocentrism.
 - C. Temporal shock.
 - D. Ethnocentrism.

6. What is the **MOST** effective process to ensure that cultural and ethical differences do not impede success of your multi-national project?

- A. Co-locating
- B. Training
- C. Forming
- D. Teaming

7. Negotiating across international cultures involves mutual interdependence between parties. The negotiating **MUST** be conducted in an atmosphere of:

- A. Mutual trust and cooperation
- B. Generalities and vagueness
- C. Sincerity and compassion
- D. Uncertainty and caution

Answers:

- 1. Professional Responsibility D
- 2. Professional Responsibility A
- 3. Professional Responsibility B
- 4. Professional Responsibility B
- 5. Professional Responsibility A
- 6. Professional Responsibility B
- 7. Professional Responsibility A